

**Meeting:** Adult Social Care, Health and Wellbeing  
Sub-Committee

**Date:** 12 January 2017

**Title:** Northumberland, Tyne and Wear and North  
Durham Sustainability and Transformation Plan

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**Organisation:** North Tyneside Clinical Commissioning Group

**Wards affected:** All Wards

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**1. Purpose:**

The purpose of this report is to provide members of the Adult Social Care, Health and Wellbeing Sub-Committee with the current version of the Northumberland, Tyne and Wear and North Durham Sustainability and Transformation Plan (STP) and set out the opportunity to provide feedback upon it.

**2. Recommendation(s):**

The Sub-Committee is recommended to:-

- Consider the Sustainability and Transformation Plan and supply any feedback against the four questions set out in para 4.3 (and any other feedback).

**3. Policy Framework**

This item relates to all of the objectives of the Joint Health and Wellbeing Strategy 2013-18.

- To continually seek and develop new opportunities to improve the health and wellbeing of the population
- To shift investment to focus on evidence based prevention and early intervention where possible
- To integrate services where there is an opportunity for better outcomes for the public and better use of public money
- To focus on outcomes for the population in terms of measurable improvements in health and well being

It will contribute to the following joint priorities:

- Improving the Health and Wellbeing of families
- Improving the Mental Health and Emotional Wellbeing
- Addressing Premature Mortality to Reduce the Life Expectancy Gap
- Improving Life Expectancy
- Reducing avoidable Hospital and Care Home Admissions

#### **4. Information:**

##### **4.1 Sustainability and Transformation Plan**

The current version of the Sustainability and Transformation plan has been put together based upon existing local health and social care economy plans. It is a technical document written for NHS England, NHS Improvement and Public Health England.

It builds on a long history of partnership working and through that collaboration the results have been positive and greater than any individual organisation could have achieved alone.

The STP is built upon established programmes of work within each of the local health and social care economy areas that make up the footprint, as well as additional new proposals for prevention over the next five years with common priorities being delivered at an NTWND level.

The NTWND health and social care system is one of the strongest in England. We have some of the highest performing providers in the country (consistently delivering NHS Constitutional Standards) and we have six Five Year Forward View 'Vanguard' and pioneer programmes. Through the implementation of our programmes of work at all levels, our STP indicates how we propose to deliver financial stability.

The STP also responds directly to the issues raised in the recent Health and Social Care Commission from the North East Combined Authority around broader NHS system leadership and closing the significant health and wellbeing gap we have in our region.

No partner organisation has formally 'signed off' the draft plan because there is no requirement to do so. This is now the start of an engagement process which will continue over the next several months.

It is envisaged that the engagement on the current draft will formally start on 23<sup>rd</sup> November and will continue to Friday 20<sup>th</sup> January (8 weeks).

This period of engagement will then inform the next version of the STP. This updated version will then be formally consulted upon as a draft strategic plan for the region.

The estimated time for that consultation to start would be approximately February/March 2017.

Any future potential NHS service reconfigurations would still require their own case for change and formal consultation process in their local area in line with NHS statutory duties to engage and consult and other NHS policy guidance.

This offers a number of opportunities for local authorities, NHS organisations, community and voluntary sector organisations and other interest groups to consider the draft plans as they develop and for their views to inform the next stages.

In the meantime, plans for public engagement will be finalised and shared.

#### 4.2 What is the Adult Social Care, Health and Wellbeing Sub-Committee being asked to do?

Statutory organisations are being asked to consider the content of the STP and to feedback their views.

Organisations are not being asked to sign off the STP – this will only be required after a formal consultation process in the later stages.

#### 4.3 Key questions for boards and committees to consider

In order to aid board and committee discussions, you may wish to consider these key questions as prompts. However this does not limit any other questions or feedback you may wish to include in from your own discussions.

##### 1. **What do you think about the STP vision for our area? Is there anything missing or more we should aim for?**

- Everyone who lives, works, learns or visits the area will realise their full potential and equally enjoy positive health and well being
- Safe and sustainable health and care services that are joined up, closer to home and economically viable
- Local people are empowered and supported to play a role in improving their health and well being

##### 2. **What do you think about our ambitions for what health, well-being and services should look like by 2021? Is there anything missing or more we should aim for?**

- The health inequalities in our area will be have reduced to be comparable to the rest of the country
- We will have thriving out of hospital services that attract and retain the staff they need to best support their patients
- There will be high quality hospital and specialist care across the whole area, seven days a week.

##### 3. **The Five Year Forward View identifies three main gaps – health and wellbeing, care and quality, funding – what do you think about the proposed actions to address those gaps locally? Is there anything missing or other actions we should take?**

- Scaling up work on ill-health prevention and improving well being
- Improving the quality and experience of care by increasing collaboration between organisations that provide out of hospital care and making the best use of acute or hospital based services
- Closing the gap in our finances which, if we do nothing we could be facing a funding gap in health of £641m by 2021 and could be as high as £904 million including social care

**4. What do you think about the scale of the challenge facing us in making significant improvements to health and well being, services and efficiencies? Are there any other actions we could take to make these changes or speed up the rate of improvement?**

The Adult Social Care, Health and Wellbeing Sub-Committee has been invited to feedback views as a formal submission on behalf of the committee before Friday 20<sup>th</sup> January 2017.

**4.4 Background to STPs**

Sustainability and Transformation Plans (STPs) provide a significant opportunity to bring together organisations across a geographical footprint to develop shared plans and priorities to ensure sustainable health and care services for the future by closing the three gaps as identified within the 5 Year forward View:

- Health and Well being
- Care and Quality
- Finance and Efficiency

The Northumberland Tyne and Wear (NTW) footprint has recently been expanded to include the North of County Durham with specific details supporting this currently being discussed and agreed between relevant stakeholders.

STP footprints are decision making forums – not new bodies in themselves - and a way to bring people and organisations together to develop a shared plan for better health and care in their area.

It's important to note that STPs will not replace existing plans to improve services in an area. Instead it will act as an 'umbrella' plan: holding underneath it a number of different specific plans to address certain challenges, such as improving cancer diagnosis, mental health care, or transforming urgent and emergency care services.

Having a shared STP across a local community also does not mean that any organisations in the partnership will lose their own autonomy or identity. But it does mean we will be working to a shared, agreed plan which addresses how we collectively improve health, care and finance for our local populations by 2021.

The current version of the STP was submitted on 21 October 2016. It is critical to recognise that there will be no changes to services people currently receive without engagement and where required consultation.

**5. Decision options:**

The Sub-Committee has the option to provide no feedback, to use the prompt questions set out in para 4.3 or provide any other feedback it desires.

**6. Appendices:**

Northumberland, Tyne and Wear and North Durham Sustainability and Transformation Plan, 21 October 2016

**7. Contact officers:**

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**9. Background information:**

The following background documents have been used in the compilation of this report and are available from the author:-

- *Five Year forward View, NHS England November 2016*