

2012-2015 REVENUE BUDGET AND FINANCIAL PLAN SUMMARY

FINANCE & RESOURCES

SUMMARY	2012/13				Proposed 2013/14 Budget	Proposed 2014/15 Budget
	2011/12 Base Budget	Pay & Price Inflation	Variations	Proposed 2012/13 Budget		
	£	£	£	£		
Employees	11,192,771	31,899	-1,108,829	10,115,842	10,115,841	10,115,841
Premises	6,809,866	156,233	-336,367	6,629,732	6,629,732	6,641,838
Transport	55,368	8	-8	55,368	55,368	55,368
Supplies and Services	2,445,991	41,540	-131,716	2,355,815	2,355,815	2,355,815
Third Party Payments	1,153,802	31,939	-67,802	1,117,939	1,117,939	1,117,939
Transfer Payments	81,741,017	0	0	81,741,017	81,741,017	81,741,017
Internal Services	30,000	0	0	30,000	30,000	30,000
Capital Financing	2,714,292	0	0	2,714,292	2,714,292	2,714,292
Government Grants	-83,420,140	0	0	-83,420,140	-83,420,140	-83,420,140
Other Grants, Contributions & Reimbursements	-1,021,162	-1,913	1,913	-1,021,162	-1,021,162	-1,021,162
Sales	0	0	0	0	0	0
Fees and Charges	-2,464,318	-51,621	51,621	-2,464,318	-2,464,318	-2,464,318
Rents	-2,534,015	-70,145	370,145	-2,234,015	-2,234,015	-2,234,015
Interest	-14,770	0	0	-14,770	-14,770	-14,770
Recharges for Services	-2,394,607	0	188,363	-2,206,244	-2,206,244	-2,206,244
Total	14,294,095	137,939	-1,032,679	13,399,355	13,399,355	13,411,461

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FINANCE & RESOURCES

SERVICE AREA

Finance Service

	2012/13				Proposed 2013/14 Budget	Proposed 2014/15 Budget
	2011/12 Base Budget	Pay & Price Inflation	Variations	Proposed 2012/13 Budget		
	£	£	£	£		
Employees	3,602,574	9,570	-435,464	3,176,680	3,176,680	3,176,680
Premises	1,334	37	-86	1,285	1,285	1,285
Transport	9,057	2	-2	9,057	9,057	9,057
Supplies and Services	30,311	839	-1,955	29,195	29,195	29,195
Third Party Payments	585,154	16,198	-37,746	563,606	563,606	563,606
Transfer Payments	0	0	0	0	0	0
Internal Services	0	0	0	0	0	0
Capital Financing	6,505	0	0	6,505	6,505	6,505
Government Grants	-2,400	0	0	-2,400	-2,400	-2,400
Other Grants, Contributions & Reimbursements	-135,875	0	0	-135,875	-135,875	-135,875
Sales	0	0	0	0	0	0
Fees and Charges	-653,858	-1,505	1,505	-653,858	-653,858	-653,858
Rents	0	0	0	0	0	0
Interest	-9,770	0	0	-9,770	-9,770	-9,770
Recharges for Services	-295,768	0	0	-295,768	-295,768	-295,768
Total for Service Area	3,137,264	25,141	-473,748	2,688,657	2,688,657	2,688,657

2012/13 REVENUE BUDGET
REASONS FOR VARIATIONS

Ref	FINANCE SERVICE	Link to Council Strategic Plan Priority	£'000	£'000
	<u>Pay & Price Pressures</u>			
H1	Pay Award increase for employees paid less than £21,000	7	9	
H2	Inflation on Service Budgets (expenditure and income) at 2.7%	7	<u>16</u>	25
	<u>Savings</u>			
H3	Service Budgets expected to contain general inflation pressures	7		-16
	<u>Change, Efficiency & Improvement Programme</u>			
	<u>Theme B</u>			
H4	Restructure in advance of implementation of Business Package	7	-250	
H5	Business Package - efficiencies from the Council's overhead and support arrangements being delivered through a partner organisation	7	<u>-208</u>	-458
	Total Finance Service Pay, Price Inflation and Variations			<u><u>-449</u></u>

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SERVICE AREA

Information, Communicaton and Technology

	2012/13				Proposed 2013/14 Budget £	Proposed 2014/15 Budget £
	2011/12 Base Budget £	Pay & Price Inflation £	Variations £	Proposed 2012/13 Budget £		
	Employees	2,405,735	838	-157,350		
Premises	0	0	0	0	0	
Transport	7,418	6	-6	7,418	7,418	
Supplies and Services	1,332,570	30,328	-81,762	1,281,136	1,281,136	
Third Party Payments	60,819	1,684	-3,887	58,616	58,616	
Transfer Payments	0	0	0	0	0	
Internal Services	0	0	0	0	0	
Capital Financing	1,367,751	0	0	1,367,751	1,367,751	
Government Grants	0	0	0	0	0	
Other Grants, Contributions & Reimbursements	0	0	0	0	0	
Sales	0	0	0	0	0	
Fees and Charges	-51,000	-1,412	1,412	-51,000	-51,000	
Rents	0	0	0	0	0	
Interest	0	0	0	0	0	
Recharges for Services	-838,157	0	0	-838,157	-838,157	
Total for Service Area	4,285,136	31,444	-241,593	4,074,987	4,074,987	

2012/13 REVENUE BUDGET
REASONS FOR VARIATIONS

Ref	INFORMATION, COMMUNICATION AND TECHNOLOGY	Link to Council Strategic Plan Priority	£'000	£'000
	<u>Pay & Price Pressures</u>			
H6	Inflation on Service Budgets (expenditure and income) at 2.7%	7		31
	<u>Savings</u>			
H7	Service Budgets expected to contain general inflation pressures	7		-31
	<u>Change, Efficiency & Improvement Programme Theme B</u>			
H8	Restructure in advance of implementation of Business Package	7	-25	
H9	Business Package - efficiencies from the Council's overhead and support arrangements being delivered through a partner organisation	7	-185	-210
	Total Information, Communication and Technology Pay, Price Inflation and Variations			<u><u>-210</u></u>

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SERVICE AREA

Finance & Resources Management

	2012/13				Proposed 2013/14 Budget	Proposed 2014/15 Budget
	2011/12 Base Budget	Pay & Price Inflation	Variations	Proposed 2012/13 Budget		
	£	£	£	£		
Employees	183,889	267	-10,158	173,998	173,998	173,998
Premises	0	0	0	0	0	0
Transport	0	0	0	0	0	0
Supplies and Services	276	8	-18	266	266	266
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal Services	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Government Grants	0	0	0	0	0	0
Other Grants, Contributions & Reimbursements	0	0	0	0	0	0
Sales	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Rents	0	0	0	0	0	0
Interest	0	0	0	0	0	0
Recharges for Services	0	0	0	0	0	0
Total for Service Area	184,165	275	-10,176	174,264	174,264	174,264

2012/13 REVENUE BUDGET
REASONS FOR VARIATIONS

Ref	FINANCE & RESOURCES MANAGEMENT	Link to Council Strategic Plan Priority	£'000	£'000
	<u>Change, Efficiency & Improvement Programme Theme B</u>			
H10	Business Package - efficiencies from the Council's overhead and support arrangements being delivered through a partner organisation	7		-10
	Total Finance & Resources Management Pay, Price Inflation and Variations			<u><u>-10</u></u>

2012-2015 REVENUE BUDGET AND FINANCIAL PLAN SUMMARY

FINANCE & RESOURCES

SERVICE AREA

Strategic Property Services

	2012/13				Proposed 2013/14 Budget £	Proposed 2014/15 Budget £
	2011/12 Base Budget £	Pay & Price Inflation £	Variations £	Proposed 2012/13 Budget £		
	Employees	638,964	52	-90,528		
Premises	6,808,532	156,196	-336,281	6,628,447	6,640,553	
Transport	7,494	0	0	7,494	7,494	
Supplies and Services	370,978	2,428	-13,648	359,758	359,758	
Third Party Payments	222,884	6,170	-7,789	221,265	221,265	
Transfer Payments	0	0	0	0	0	
Internal Services	30,000	0	0	30,000	30,000	
Capital Financing	1,340,036	0	0	1,340,036	1,340,036	
Government Grants	0	0	0	0	0	
Other Grants, Contributions & Reimbursements	-75,317	-1,913	1,913	-75,317	-75,317	
Sales	0	0	0	0	0	
Fees and Charges	-740,542	-20,499	20,499	-740,542	-740,542	
Rents	-2,534,015	-70,145	370,145	-2,234,015	-2,234,015	
Interest	0	0	0	0	0	
Recharges for Services	-1,042,073	0	188,363	-853,710	-853,710	
Total for Service Area	5,026,941	72,289	132,674	5,231,904	5,244,010	

**2012/13 REVENUE BUDGET
REASONS FOR VARIATIONS**

Ref	STRATEGIC PROPERTY SERVICES	Link to Council Strategic Plan Priority	£'000	£'000
	<u>Pay & Price Pressures</u>			
H11	Inflation on Service Budgets (expenditure and income) at 2.7%	7		72
	<u>Pressures & Growth</u>			
H12	Increase in Energy Costs	5		533
	<u>Savings</u>			
H13	Service Budgets expected to contain general inflation pressures	7		-72
	<u>Change, Efficiency & Improvement Programme Theme B</u>			
H14	Restructure in advance of implementation of Business Package	7	-60	
H15	Technical Package - efficiencies from the Council's technical services being delivered through a partner organisation	7	-259	-319
	<u>Theme C</u>			
H16	Reduced costs due to efficiencies in energy consumption	5		-9
	Total Strategic Property Services Pay, Price Inflation and Variations			<u><u>205</u></u>

2012-2015 REVENUE BUDGET AND FINANCIAL PLAN SUMMARY

FINANCE & RESOURCES

SERVICE AREA

Revenues and Benefits

	2012/13				Proposed 2013/14 Budget	Proposed 2014/15 Budget
	2011/12 Base Budget	Pay & Price Inflation	Variations	Proposed 2012/13 Budget		
	£	£	£	£		
Employees	3,480,579	21,072	-287,229	3,214,422	3,214,422	3,214,422
Premises	0	0	0	0	0	0
Transport	30,461	0	0	30,461	30,461	30,461
Supplies and Services	675,000	6,916	-31,696	650,220	650,220	650,220
Third Party Payments	284,945	7,888	-18,381	274,452	274,452	274,452
Transfer Payments	81,741,017	0	0	81,741,017	81,741,017	81,741,017
Internal Services	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Government Grants	-83,417,740	0	0	-83,417,740	-83,417,740	-83,417,740
Other Grants, Contributions & Reimbursements	-809,970	0	0	-809,970	-809,970	-809,970
Sales	0	0	0	0	0	0
Fees and Charges	-1,001,165	-27,714	27,714	-1,001,165	-1,001,165	-1,001,165
Rents	0	0	0	0	0	0
Interest	-5,000	0	0	-5,000	-5,000	-5,000
Recharges for Services	-118,838	0	0	-118,838	-118,838	-118,838
Total for Service Area	859,289	8,162	-309,592	557,859	557,859	557,859

2012/13 REVENUE BUDGET
REASONS FOR VARIATIONS

Ref	REVENUE AND BENEFITS	Link to Council Strategic Plan Priority	£'000	£'000
	<u>Pay & Price Pressures</u>			
H17	Pay Award increase for employees paid less than £21,000	7	21	
H18	Inflation on Service Budgets (expenditure and income) at 2.7%	7	<u>-12</u>	9
	<u>Savings</u>			
H19	Service Budgets expected to contain general inflation pressures	7		12
	<u>Change, Efficiency & Improvement Programme Theme B</u>			
H20	Restructure in advance of implementation of Business Package	7	-100	
H21	Business Package - efficiencies from the Council's overhead and support arrangements being delivered through a partner organisation	7	<u>-222</u>	-322
	Total Revenue and Benefits Pay, Price Inflation and Variations			<u><u>-301</u></u>

2012-2015 REVENUE BUDGET AND FINANCIAL PLAN SUMMARY

FINANCE & RESOURCES

SERVICE AREA

Audit, Risk & Procurement

	2012/13				Proposed 2013/14 Budget £	Proposed 2014/15 Budget £
	2011/12 Base Budget £	Pay & Price Inflation £	Variations £	Proposed 2012/13 Budget £		
	Employees	881,030	99	-128,099		
Premises	0	0	0	0	0	
Transport	938	0	0	938	938	
Supplies and Services	36,856	1,020	-2,636	35,240	35,240	
Third Party Payments	0	0	0	0	0	
Transfer Payments	0	0	0	0	0	
Internal Services	0	0	0	0	0	
Capital Financing	0	0	0	0	0	
Government Grants	0	0	0	0	0	
Other Grants, Contributions & Reimbursements	0	0	0	0	0	
Sales	0	0	0	0	0	
Fees and Charges	-17,753	-491	491	-17,753	-17,753	
Rents	0	0	0	0	0	
Interest	0	0	0	0	0	
Recharges for Services	-99,771	0	0	-99,771	-99,771	
Total for Service Area	801,300	628	-130,244	671,684	671,684	

2012/13 REVENUE BUDGET
REASONS FOR VARIATIONS

Ref	AUDIT, RISK AND PROCUREMENT	Link to Council Strategic Plan Priority	£'000	£'000
	<u>Pay & Price Pressures</u>			
H22	Inflation on Service Budgets (expenditure and income) at 2.7%	7		1
	<u>Savings</u>			
H23	Service Budgets expected to contain general inflation pressures	7		-1
	<u>Change, Efficiency & Improvement Programme Theme B</u>			
H24	Restructure in advance of implementation of Shared Services	7	-75	
H25	Shared Services - efficiencies through sharing services with other local authorities and partner organisations	7	-54	-129
	Total Audit, Risk & Procurement Pay, Price Inflation and Variations			<u><u>-129</u></u>