	Expenditure				Income			Total Net			Variance
CONTROLLABLE ITEMS	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Comments	2015/16 Outturn £000
Corporate Parenting and Placements	13,901	15,444	1,543	-262	-159	103	13,639	15,285		There is pressure of £1.646m after the allocation of the contingency budget of £2m. This is further broken down to External Placements £0.483m, in-house fostering £0.192m, Independent Fostering £0.277m, Care Leavers Teams £0.501m, Adoption Services £0.061m and Children and Adolescent Mental Health Services £0.132m. The service has seen budget reductions of £0.886m in relation to CBF savings targets to reduce the number of looked after children within the system and an assumption has been made that these savings will be achieved. At May 2016, there were 25 external residential placements, and 25 placements with Independent Fostering Agencies.	2,398
Early Help and Vulnerable Families	5,453	5,351	-102	-3,694	-3,687	7	1,759	1,664		The service has experienced budget reductions in 2016/17 of £1.055m in relation to CBF savings and it is assumed that savings will be achieved in full. There is however a risk that due to the decision for Children's Centres to remain open during 2016/17, there may be a shortfall in achieving CBF savings to the value of £0.248m. The service is working hard to find alternative ways to meet this target. There has been additional grant funding of £0.095m, following confirmation of the Youth Justice Board Grant allocation.	-180

		Expenditure			Income			Total Net			Variance
CONTROLLABLE ITEMS	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Comments	2015/16 Outturn £000
Employment and Skills	4,766	4,568	-198	-4,194	-3,670	524	572	898		Many services have historically been funded by specific individual grants, mainly from the Department for Education and it was appropriate to ensure that these grants made a contribution to service overheads. There is a residual income expectation of £0.164m. There are historical staffing pressures in this service area. Options are currently being explored around re-negotiation of SLAs with schools and any resulting staffing restructures. CBF savings of £250k have been allocated against this service area and it is assumed that these will be met.	73
Integrated Disability and Additional Needs Service	3,270	3,567	297	-1,012	-941	71	2,258	2,626		£0.200m pressure is in relation to a budgeted increase in contribution from Health (Clinical Commissioning Group) to children with disabilities placements/support packages, which was included in the 2014/15 CEI Programme. A prudent approach has been taken in relation to NHS income for 2016/17 due to the ongoing financial pressure facing NTCCG. There is also a £0.125m forecast staffing pressure and £0.043m other income target shortfall.	244
School Improvement	13,274	13,087	-187	-13,187	-13,000	187	87	87	0		-167

		Expenditure			Income			Total Net			Variance
CONTROLLABLE ITEMS	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Comments	2015/16 Outturn £000
Wellbeing, Governance & Transformation	16,489	16,485	-4	-15,352	-15,562	-210	1,137	923		This area includes central management, administration and business transformation functions including the Care and Connect service. The under spend is mainly within the Planning and Business Transformation cost centre £0.247m. There has been a reduction in Better Care Fund income for Care and Connect of £0.034m.	-361
Learning Disability and Mental Heath Services	25,629	29,557	3,928	-8,811	-8,445	366	16,818	21,112		This area includes all externally commissioned services for adults under 65 years with a learning disability or mental health need. It also includes the specialist care management teams. The service continues to face demand led pressure within Learning Disabilities and services for people with Autism with new placements costing £2.100m expected to be required in 2016/17. The service area ended 2015/16 with placement cost pressures of £1.204m. The new placements in 2016/17 are for young people transitioning into adult services and for adults who may have been previously living with parents or other unpaid carers. They also include new services required for people coming out into the community after a long stay in hospital.	1,204

		Expenditure		Income				Total Net			Variance
CONTROLLABLE ITEMS	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Comments	2015/16 Outturn £000
										The service has also been significantly affected by care fee increases as a result of the introduction of the National Living Wage estimated at £1.900m. Negotiations with some providers are continuing and the final picture is not yet known. There is a smaller additional pressure relating an increased forecast around Deprivation of Liberty costs of £0.117m as referrals continue to increase. CBF savings targets of £2.450m have been allocated to this service area. Plans to achieve these targets are progressing and the service is confident that the savings will be delivered within the financial year. Contingency budgets of £1.000m for Learning Disability growth and £0.500m relating to National Living Wage pressures have been applied to this service area.	

		Expenditure			Income			Total Net			Variance 2015/16 Outturn £000
CONTROLLABLE ITEMS	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Comments	
Older People and Physical Disability Services	35,873	35,911	38	-18,727	-18,595	132	17,146	17,316		This service area includes all externally commissioned services for adults 65 years and over and for adults under 65 years who have a physical or sensory disability. It also includes Care Coordination, Support Planning & Brokerage and the hospital based Reablement Discharge Team. This service area has been impacted by care fee increases as a result of the National Living Wage with an estimated additional cost of £1.400m. Contingency budget of £0.500m has been applied against this pressure. CBF savings of £1.175m have been allocated to this service area. Significant progress is being made towards the achievement of these targets and it is assumed that they will be met in full. There is also a forecast reduction of Better Care Fund income of £0.228m and other CCG income of £0.154m. These pressures are partially offset by continuing effective demand management for services for older people.	-1,578
Integrated Services	9,804	9,265	-539	-7,144	-6,489	655	2,660	2,776		This service area includes the in-house Reablement Support Team, Cedars, Loan Equipment and Adaptations, Transport, Carecall and in-house Learning Disability services . There are pressures in Loan Equipment and Adaptations of £0.483m partially offset by staffing savings across the service area. CBF targets of £1.133m have been applied and a proposal to reduce Better Care Fund income in this service area by £0.821m has been taken into account.	-531

		Expenditure			Income			Total Net			Variance
CONTROLLABLE ITEMS	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Budget £000	Forecast £000	Variance £000	Comments	2015/16 Outturn £000
Gateway	3,693	3,688	-5	-456	-890	-434	3,237	2,798		This service area includes the Gateway service and former supporting people contracts. The position relates to the remainder of the one off carry forward of grant funding from 2015/16 which is supporting pressures across Health, Education Care and Safeguarding.	-164
Safeguarding Adults	362	341	-21	-24	-37	-13	338	304	-34		-91
Public Health	12,991	12,991	0	-13,080	-13,080	0	-89	-89	0		-3
TOTAL HEALTH, EDUCATION, CARE AND SAFEGUARDING	145,505	150,255	4,750	-85,943	-84,555	1,388	59,562	65,700	6,138		844