| | E | Expenditure Income | | | | Total Net | | | | Marianaa | |
|---------------------------------------|----------------|--------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|---|-----------------------------|
| CONTROLLABLE ITEMS | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Comments | Variance Sept 16 £000 |
| Corporate Parenting and Placements | 16,024 | 18,265 | 2,241 | -262 | -561 | -299 | 15,762 | 17,704 | | There is a pressure of £1.942m after the allocation of the contingency budget of £2m. This is further broken down to External Placements £0.397m, in- house fostering £0.199m, Independent Fostering £0.539m, Independent Living and Supported Residence for LAC £0.345m, Care Leavers Team £0.430m, Special Guardianship £0.169m, NTC Children's Homes £0.038m, Children and Adolescent Mental Health Services £0.182m, Preventative and Safeguarding Management staffing £0.194m and Social Work Staffing Teams £0.158m, offset by savings forecasted to be delivered in the remainder of the year of £0.473m, additional income generated from 'selling' adoptive families £0.086m, and additional funding from the Public Health grant of £0.150m. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. The service has seen budget reductions of £0.886m under TOM11 in relation to CBF targets to reduce the number of looked after children within the system and an assumption has been made that these savings will be achieved. At November 2016, there were 19 external residential placements, and 28 placements with Independent Fostering Agencies. | 1,796 |
| Early Help and Vulnerable Families | 5,444 | 5,534 | 90 | -3,687 | -3,692 | -5 | 1,757 | 1,842 | | The service has experienced budget reductions in 2016/17 of £1.055m in relation to CBF savings in TOM06. There is however a risk that, due to the decision for Children's Centres to remain open during 2016/17, there may be a shortfall in achieving CBF savings to the value of £0.139m. The service is working hard to find alternative ways to meet this remaining target. This pressure has been partially offset by additional grant funding of £0.095m, following confirmation of the Youth Justice Board Grant allocation. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | 34 |

| | E | Expenditure | | | Income | | | Total Net | | | Mari |
|--|----------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|---|-----------------------------|
| CONTROLLABLE ITEMS | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Comments | Variance Sept 16 £000 |
| Employment and Skills Integrated Disability and Additional Needs Service | 4,842 | | | -4,194 | -3,789 | 405 | 648 | 787 | 438 | Many services have historically been funded by specific individual grants, mainly from the Department for Education and it was appropriate to ensure that these grants made a contribution to service overheads. There is a residual income expectation of £0.164m relating to these contributions. This pressure has been partly offset by a reduction in a regional hub contract payment of £0.027m. Options are currently being explored around re-negotiation of SLAs with schools and any resulting staffing restructures. CBF savings of £250k under TOM12 have been allocated against this service area and it is assumed that these will be met. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. There is a £0.200m pressure in relation to a budgeted increase in contribution from Health (Clinical Commissioning Group) to children with disabilities placements/support packages, which was included in the 2014/15 CEI Programme. A prudent approach has been taken in relation to NHS income for 2016/17 due to the ongoing financial pressure facing NTCCG. There is also a £0.077m forecast staffing pressure, £0.118m pressure on service user packages and £0.043m other income target shortfall. Movement from September to November of £0.148m relates to new service user packages (£0.045m), an increase in the cost of existing packages previously assumed 50% funded by health (this is now in dispute). The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | 209 290 |
| School Improvement | 13,211 | 13,013 | -198 | -13,085 | -12,996 | 89 | 126 | 17 | | Staff savings. The forecast variance change reflects the allocation of the £0.800m EDRMS efficiency target. | -150 |

| | E | xpenditure | | | Income | | | Total Net | | | Variance |
|--|----------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|---|-----------------|
| CONTROLLABLE ITEMS | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Comments | Sept 16 £000 |
| Wellbeing, Governance & Transformation | 16,975 | 17,031 | 56 | -15,859 | -16,053 | -194 | 1,116 | 978 | | This area includes central management, administration and business transformation functions including the Care and Connect service. The under spend is mainly within the Planning and Business Transformation cost centre. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | -132 |
| Learning Disability and Mental Heath Services | 27,137 | 30,961 | 3,824 | -8,797 | -8,737 | 60 | 18,340 | 22,224 | | This area includes all externally commissioned services for adults under 65 years with a learning disability or mental health need. It also includes the specialist care management teams. The service continues to face demand led pressure within Learning Disabilities and services for people with Autism with new placements arising in 2015/16 and 2016/17 totalling £1.7m. The new placements are for young people transitioning into adult services and for adults who may have been previously living with parents or other unpaid carers. They also include new services required for people coming out into the community after a long stay in hospital. The service has also been significantly affected by care fee increases estimated at £1.900m as a result of the introduction of the National Living Wage. There is a smaller additional pressure relating an increased forecast around Deprivation of Liberty costs of £0.111m as referrals continue to increase. CBF savings targets of £2.450m have been allocated to this service area under TOM04,TOM09 and TOM10. Plans to achieve these targets are progressing and the service is confident that the savings will be delivered by the end of the financial year. Contingency budgets of £1.000m for Learning Disability growth and £0.500m relating to National Living Wage pressures have been applied to this service area. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | 3,860 |

| | Expenditure | | | Income | | | Total Net | | | | Variance |
|---|----------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|---|-----------------|
| CONTROLLABLE ITEMS | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Comments | Sept 16 £000 |
| Older People and Physical Disability Services | 36,416 | 38,683 | 2,267 | -18,229 | -19,237 | -1,008 | 18,187 | 19,446 | | This service area includes all externally commissioned services for adults 65 years and over and for adults under 65 years who have a physical or sensory disability. It also includes Care Coordination, Support Planning & Brokerage and the hospital based Reablement Discharge Team. This service area has been impacted by care fee increases as a result of the National Living Wage with an estimated additional cost of £1.400m. Contingency budget of £0.500m has been applied against this pressure. There have also been reductions in CCG income totalling £0.382m. CBF savings of £1.175m have been allocated to this service area under TOM04 and TOM09. There is significant concern about an income target of £0.900m in relation to the management of continuing healthcare on behalf of the CCG. The movement from September is due to reduced third party placement costs and increased income from Public Health. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | 1,410 |
| Integrated Services | 10,047 | 9,849 | -198 | -7,796 | -7,415 | 381 | 2,251 | 2,434 | | This service area includes the in-house Reablement Support Team, Cedars, Loan Equipment and Adaptations, Transport, Carecall and in-house Learning Disability services . There are pressures in Loan Equipment and Adaptations of £0.470m and a shortfall of CCG income of £0.100m. These pressures are partially offset by staffing savings across the service area. CBF targets of £1.133m have been applied under TOM04, TOM05, TOM09 and TOM10. A proposal to reduce Better Care Fund income in this service area by £0.508m has also been taken into account. The movement from the September position is due to an increased staffing forecast as a significant restructure is finalised. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | 93 |

| | E | xpenditure | | | Income | | | Total Net | | | Maniana |
|--|----------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|--|-----------------------------|
| CONTROLLABLE ITEMS | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Budget £000 | Forecast £000 | Variance £000 | Comments | Variance Sept 16 £000 |
| Gateway | 3,844 | 3,908 | 64 | -556 | -991 | -435 | 3,288 | 2,917 | -371 | This service area includes the Gateway service and former supporting people contracts. The position relates to the remainder of the one off carry forward of grant funding from 2015/16 which is supporting pressures across Health, Education Care and Safeguarding. The forecast variance change reflects an allocation of the £0.800m EDRMS efficiency target. | -376 |
| Safeguarding Adults | 367 | 374 | 7 | -24 | -40 | -16 | 343 | 334 | -9 | | -22 |
| Public Health | 12,996 | 12,996 | 0 | -13,080 | -13,080 | 0 | -84 | -84 | 0 | | 0 |
| Total Controllable Items | 150,606 | 158,896 | 8,290 | -86,581 | -87,568 | -987 | 64,025 | 71,328 | 7,303 | | 7,012 |
| Capital Charges | 1,011 | 1,011 | 0 | 0 | 0 | 0 | 1,011 | 1,011 | 0 | | 0 |
| TOTAL HEALTH, EDUCATION, CARE AND SAFEGUARDING | 151,617 | 159,907 | 8,290 | -86,581 | -87,568 | -987 | 65,036 | 72,339 | 7,303 | 0 | 7,012 |