Appendix A
2013 -2015
Financial Planning
and Budget
Process





# 2013-2015 Financial Planning and Budget Process:

Addendum Report Budget Engagement Strategy 2013-2014

January - February 2013



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### Contents

	Page
Introduction	3
Key messages from budget engagement	4
Appendix 1 List of Phase 2 budget engagement events	9

#### Introduction

- 1. This addendum report relates to the 2013-15 Financial Planning and Budget Process Report to Council 7 February 2013 Annex 1 Section 2 which provided information on the outcomes from Budget engagement until January 2013. This report identifies the key messages from engagement between the 28 January 2013 and the end of budget engagement on 12 February 2013.
- 2. In addition to carrying out engagement through out the year, the Authority carries out focussed budget engagement. The engagement for the 2013-14 Budget has involved two phases. Over three weeks in October 2012 people were able to contribute their views through a number of different ways, including through email and Facebook, through talking to Authority staff and partners out and about in the borough and through questionnaires on the North Tyneside Council website. Information from this phase fed into Cabinet's initial proposals which were reported to Cabinet on 26 November 2012.
- 3. The next phase started following the agreement of Cabinet's initial proposals on 26 November 2012 and finished on 12 February 2013. It has involved a web exercise and sessions with key interest groups such as the business community on aspects of the budget. Appendix 1 provides a list of the engagement events for phase 2.
- 4. Between October 2012 and February 2013 Authority staff and partners have been out and about in the borough on over 130 occasions, have spoken to over 5,500 people and over 2,400 questionnaires have been completed. There have been 2,362 hits on the website, with 15 comments submitted via that route.

### Key messages from budget engagement

- 5. The budget engagement has focussed on the three Change, Efficiency and Improvement Programme themes of:
  - Choices for our people,
  - Choices for services.
  - Choice for places.

### Choices for our people

- 6. The Choices for our People theme included proposals for Adult Social Care and Children Young People and Learning.
- 7. Engagement on the proposals for Adult Social Care has taken place through out the whole budget engagement period. Since October 2012 we have met with over 500 people at 40 different events to talk through budget proposals for the coming year and to listen to feedback.
- 8. Some service users, their carers and other partners requested specific events and meetings about individual proposals. Other people wanted to know about the full range of proposals being considered.
- 9. Three recurring themes have emerged throughout the consultation:
  - managing change;
  - personal budgets;
  - welfare reform.

Brief information is provided on these below.

### Managing change

- 10. Often people understood the rationale for change but were concerned about what this meant for them, a relative or friend.
- 11. It was clear that the scale and pace of change is in parts significant. The Authority do not underestimate the potential anxiety that this can bring to those who use care and support services. However, as many people have said, the need for change in many areas is clear and taking no action is not an option. What we can do, is put every effort possible into making sure that we manage these changes in the best way possible.
- 12. Where proposals are approved, this is only the start of the process. We will be establishing a wide range of project groups and forums that will help the Authority manage the change effectively but more importantly, that will ensure we involve our customers and carers and be guided by them.

### **Personal Budgets**

- 13. Views on Personal Budgets were mixed; from those who were keen to express how they have transformed their lives for the better, to those who still do not understand what Personal Budgets are and are therefore concerned that there will be insufficient money to buy services that adequately meet their needs.
- 14. The Authority will need to continue to focus on explaining what Personal Budgets are, but also be clear about what things have not changed. For example the Authority's policy on Fair Access to Care Services (FACS) has not changed.

### Welfare reform

- 15. Participants were concerned about the wider welfare reform agenda and the cumulative impact on people.
- 16. During this consultation, we have made sure that we have consulted on our proposals with as wide a range of people possible; not just those directly receiving services. This helps us to consider the potential impact across all of the proposals and from a wide range of views.
- 17. In addition to this, the Authority overall has been looking at the potential impact of the changes from welfare reform since early 2012, and has established an authority wide project board that has been assessing these changes and their potential impact, as well as a cross party, cross partner Task and Finish Group led by the Elected Mayor.
- 18. The Authority is also seeking to make the most of the opportunities offered by the transfer of Public Health into the Authority in the coming year. This means not only the transfer of money to improve health and wellbeing but also the transfer of unique knowledge and expertise that the Public Health team will bring. This provides an ongoing opportunity to understand the cumulative impact that proposals are making and adjust our services accordingly.
- 19. Other key issues raised include the following:
  - Carers and customers within learning disability services were keen to state that there is still a requirement for some people to use residential based respite services. Whilst there was understanding that people are beginning to make other choices for services with their Personal Budgets, there were questions about the ability of the market to respond to this emerging need in a timely way.
  - Some customers and carers had very positive experiences of the existing services managed by the Authority and had built up positive and trusted relationships with the staff teams there, whilst others felt that more choice and more modern services were needed.

- People were pleased that the Authority was continuing to support access and pathways into employment and volunteering opportunities.
- A number of customers thought the wellbeing charge in Extra Care Schemes shouldn't be implemented. Others thought the principle of applying the charge was fair and were prepared to pay for peace of mind but thought that the charge should be set at a reasonable level.
- Providers expressed concerns about any service change and what this
  meant for existing contracts and the impact on small organisations.
  They would prefer to reduce capacity as opposed to the Authority
  decommissioning services and were keen to express their willingness
  to work with the Authority to identify how this could be done with the
  least possible impact.

# **North East Chamber of Commerce and North Tyneside Strategic Partnership**

 A similar issue as the one raised by providers (above) was raised by the North East Chamber of Commerce (NECC) and North Tyneside Strategic Partnership (NTSP). They were keen to see the Authority engage with business, particularly providers of services commissioned by the Authority as early as possible so that they can work with the Authority to look at ways of providing services more efficiently. Adult Social Care hold regular Provider Forums and are working with the business community and the NTSP to help them understand the ongoing work with providers.

More detailed information on the outcomes of the engagement by Adult Social Care is available in the **Adult Social Care Budget and Service Planning**2013/14 – feedback from consultation (Hyperlink - <a href="http://www.northtyneside.gov.uk/pls/portal/NTC">http://www.northtyneside.gov.uk/pls/portal/NTC</a> PSCM.PSCM Web.download ?p ID=542621)

- 20. The Children, Young People and Learning Directorate meet with the Schools Forum and hold Headteacher Briefings and School Governor Briefings throughout the year. Between the end of January and Mid February there has been a Headteacher briefing and a meeting of the Schools Forum.
- 21. The Headteacher briefing considered the proposed reshaping of Prevention and Early Intervention Services, including the single door approach to accessing services for 0-25 year olds. The Headteachers acknowledged the complexity of the current referral system and the delays it can cause when seeking support. They understood the importance of their role and were reassured to hear that the most vulnerable children and families will continue to be a focus of resources for the Authority.
- 22. The Schools Forum received updates on the Elected Mayor and Cabinet's Budget proposals and the outcomes of school funding reform in relation to

maintained mainstream school allocations. The Forum understood the limited options available in new national school funding arrangements for 2013/14 and that these would lead to a change in funding for some individual schools. Although there was broad agreement that the funding review undertaken by the Local Authority over the last year has been conducted efficiently and effectively.

23. On non school budget proposals the Schools Forum understood the proposals and sought reassurance that the Authority would continue to provide the required support to schools without raising charges to schools unreasonably.

### Choices for our services

- 24. There have been nine "drop in" sessions relating to Cultural Services provision with service users and residents at sport and leisure and library facilities across the borough since late January 2013. The aim of the consultation was to gather service users' views on the overall Cultural Services budget proposals and a more focussed piece of consultation was carried out to inform and shape the strand "a rolling review of all Library Provision following the opening of new facilities".
- 25. The sessions were very successful, particularly the focussed library consultation which resulted in over one thousand questionnaires being completed. A detailed analysis of the results is currently being undertaken and these will help shape proposals for future library provision.
- 26. Key feedback from these sessions is set out below:
  - The library service remains a very valued service in the community;
  - On the whole respondents agreed with the proposal to review the library provision as new facilities are opened as long as people could continue to access the services they enjoy without travelling a greater distance and where charges apply, services remain affordable for people living on a low income;
  - Respondents expressed within the context of overall service provision, a desire to see the opening hours of the libraries extended to after 5.30pm and full day opening on Saturdays and Sundays at the main libraries; and
  - Respondents also expressed an interest in making better/ more use of the mobile library service, the book drop scheme and being able to access more services online.

### **Choices for places**

- 27. Since late January 2013 the Authority has held nine events with residents and staff, where views have been sought on trialling a pilot scheme in some areas of the borough where lights would be dimmed during the early hours of the morning. Authority staff spoke to 1,244 people and 73 feedback cards were completed.
- 28. Key feedback from these events is set out below:
  - The responses indicated broad public support for a pilot scheme for lighting dimming with 874 people saying yes and 85 saying no.
  - Residents used the feedback cards to share their views on the approach the Authority could take with street lighting and other aspects of the budget.

# Appendix 1: List of Phase 2 Budget Engagement Events

### November 2012

Day	Date	Event
Fri	30 Nov	Tynemouth residents and business owners
		Meeting on replacement planting scheme for Tynemouth Village
		Green
Fri	30 Nov	Headteacher Briefing
		Langdale, 9.30am – 11.30am

### December 2012

Tues 4 Dec Adult Social Care Learning Disability Provider Forum The Riverside Centre, 10am - 12pm  Tues 4 Dec School Governor Briefing Langdale, 6pm-8pm  Wed 5 Dec Adult Social Care	
The Riverside Centre, 10am - 12pm  Tues 4 Dec School Governor Briefing Langdale, 6pm-8pm	
Tues 4 Dec School Governor Briefing Langdale, 6pm-8pm	
Langdale, 6pm-8pm	
Wed 5 Dec Adult Social Care	
Carers' Personalisation Reference Group	
LDF Wallsend 1pm - 3pm.	
Fri 7 Dec Cultural Services Staff Forum	
The Rising Sun Country Park, 10am – 12pm	
Mon 10 Dec Adult Social Care	
Leadership Team	
Langdale, 2pm-4pm	
Tues 11 Dec Cultural Services	
Whitley Bay Library, 10am-1pm	
Tues 11 Dec Adult Social Care	
Specific Event for Carers of People with Learning Disab	oilities
Oxford Centre, 6pm - 8pm	
Wed 12 Dec Adult Social Care	
Learning Disability Commissioning Board	
Quadrant, 12.00pm - 2.30pm	
Wed   12 Dec   Schools Forum	
Langdale, 12.30pm-2.30pm	
Thurs   13 Dec   Adult Social Care	
Specific Event for Carers of People with Learning Disab	oilities
Langdale, 10am -12pm.	
Thurs   13 Dec   Housing	
Involved tenants meeting to discuss housing budget.	
Quadrant East, 1pm.	
Thurs   13 Dec   Cultural Services	
Wallsend Library, 1pm – 4pm	
Fri 14 Dec Cultural Services	
The Parks Sports Centre, North Shields, 1pm – 4pm	
Fri 14 Dec Adult Social Care	
Mental Health Partners Northumberland Tyne and Wea	ır
Quadrant, 1-4pm	

Day	Date	Event
Mon	17 Dec	Cultural Services
		White Swan Centre, Killingworth, 10am-1pm
Mon	17 Dec	Adult Social Care
		Mental Health Commissioning Board - Wider Meeting-
		Commissioners, Carers, Providers, Users
		Wallsend Town Hall, 3pm to 5pm.
Tues	18 Dec	Adult Social Care
		Specific Event for Carers of People with Learning Disabilities
		Langdale, 4pm-6pm
		(Date revised from 14 Dec.)
Wed	19 Dec	Adult Social Care
		Housing related support providers
		North Tyneside Council Quadrant East
		Commencing 7.01.13 (ongoing)
Wed	19 Dec	Adult Social Care
		Support Worker Staff in Community Mental Health Teams and
		POAS
		North Tyneside Council Quadrant, 2pm-3.30pm
Thurs	20 Dec	Adult Social Care
		Specific Event for Carers of People with Learning Disabilities
		Langdale, 10am - 12.00pm.

# January 2013

Day	Date	Event
Mon	7th Jan	Adult Social Care
		Community and Health Care Forums Public Sessions
		YMCA, Church Way, North Shields. 2pm to 4pm
Tues	8th Jan	Adult Social Care
		North Tyneside Commissioning Executive – Health and Social
		Care Commissioners
		North Tyneside Council, Quadrant, 2.30pm - 4.30pm
Wed	9th Jan	Adult Social Care
		Learning Disability Commissioning Board - wider meeting-
		Commissioners, Carers, Providers, Users
		Riverside, 10am - 12noon,
Wed	9th Jan	Adult Social Care
		Community and Health Care Forums Public Sessions.
		St John's Methodist Church, 3pm to 5pm.
Wed	9th Jan	Adult Social Care
		Carers of people with a learning disability.
		The Cornerstone Café, Whitely Bay, 6pm - 8pm.
Thurs	10 Jan	North East Chamber of Commerce (NECC)
		North Tyneside Council Quadrant, 10.00am
Mon	14 Jan	Adult Social Care
		Team briefings - Langdale Centre, Primary Care room, 9.30am -
		11.30am.

Day	Date	Event
Tues	15 Jan	Adult Social Care
		Voluntary Sector Forum - Community and Voluntary Sector
		organisations representing carers
		The Linkskill Centre, 12.30pm to 3pm
Tues	15 Jan	Adult Social Care
1 0.00	l o oun	Clinical Leads at Psychiatry of Old Age Services
		North Tyneside General Hospital, 4.30-6pm
Wed	16th	Adult Social Care
VVCG	Jan	Specific Event for People with Learning Disabilities.
	Jan	YMCA, North Shields, 10am - 3pm
Wed	16 Jan	Adult Social Care
vveu	10 Jan	
Man	21 Jan	Team briefings - Riverside Kingfisher room, 3pm - 5pm.  Adult Social Care
Mon	21 Jan	
		Thomas Ferguson Court - Extra care tenants
Tues	00 lan	Housing related support 10am - 12pm
Tues	22Jan	Adult Social Care
<b>T</b>	00 1	Team briefings -Langdale Centre, Primary Care room, 1pm - 3pm.
Tues	22 Jan	Adult Social Care
		British Sign language Group
	0.4.1	Wallsend Town Hall, 6pm
Thurs	24 Jan	Adult Social Care
		Mental Health Provider meeting- providers, users, carers
		Wallsend People's Centre, 10am - 12noon.
Thurs	24 Jan	Adult Social Care
		Community and Health Care Forums Public Sessions
		Howdon Community Centre, 3.30pm to 5.30pm.
Fri	25 Jan	Adult Social Care
		British Sign language Group
		Wallsend Town Hall, 10am
Fri	25 Jan	Adult Social Care
		Fontburn Court - Extra care tenants
		Housing related support, 11am - 1pm
Fri	25 Jan	Adult Social Care
		Team briefings -The Parks, Terrace room, 4pm - 6pm.
Mon	28 Jan	Environmental Services
		Morrison's Supermarket 10am-12pm
Mon	28 Jan	Adult Social Care
		Linskill Park - extra care tenants
		Housing related support, 10am - 12pm
Mon	28 Jan	Adult Social Care
		Rowancroft- extra care tenants
		Housing related Support, 2pm-4pm
Wed	28 Jan	Adult Social Care
		Sandringham Court - Extra care tenants
		Housing related support, 6pm - 8pm
Tues	29 Jan	Adult Social Care
		Linskill park – extra care tenants
		Housing related support, 6pm -8pm
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Day	Date	Event
Wed	30 Jan	Cultural Services
		Shiremoor Library, 9.30am -12.00pm
Wed	30 Jan	Environmental Services
		The Parks, 9.30am-12.30pm
Wed	30 Jan	Adult Social Care
		Rowancroft - Extra care tenants
		Housing related support, 6pm-8pm.
Thurs	31 Jan	Adult Social Care
		Thomas Ferguson Court – extra care tenants
		Housing related support, 10am-12pm
Thurs	31 Jan	Cultural Services
		North Shields Library, North Shields 2pm -6.30pm
Thurs	31 Jan	Adult Social Care
		Adult Social Care Health and Wellbeing Sub Committee
		Council scrutiny committee - Elected Members
		Quadrant, 6pm - 8pm.

# February 2013

Day	Date	Event
Fri	1 Feb	North East Chamber of Commerce (NECC)
		Quadrant, 8.00am
Fri	1 Feb	Headteacher Briefing
		Langdale 9.30 am- 11.30am
Fri	1 <sup>st</sup> Feb	Adult Social Care
		Fontburn Court – extra care tenants
		Housing related support, 10am-12am
Fri	1 Feb	Environmental Services
		Sainsbury's Supermarket
		Monkseaton, 10am -2pm
Fri	1 Feb	Adult Social Care
		Sandringham Court – extra care tenants
0 1	0.5.1	Housing related support, 3.30pm-4.30pm
Sat	2 Feb	Cultural Services
Maria	4 Fab	Whitley Bay Library, Whitley Bay. 10.30am - 3.30pm
Mon	4 Feb	Cultural Services
Mon	4 Feb	White Swan Centre, Killingworth. 12pm - 3pm
IVIOTI	4 Feb	North Tyneside Strategic Partnership (NTSP) Executive North Tyneside Council Quadrant, 1pm-2pm
Mon	4 Feb	Adult Social Care
IVIOTI	4 Feb	Thomas Ferguson Court-extra care tenants
		Housing related support, 6.00pm -8.00pm
Tues	5 Feb	Cultural Services
1 403	3100	Tynemouth Pool, Tynemouth. 2pm - 6pm
Tues	5 Feb	Environmental Services
		Tynemouth Pool, Tynemouth. 2pm - 6pm
Tues	5 Feb	Cultural Services
		Howdon Library, 2pm-6pm

Day	Date	Event
Tues	5 Feb	Environmental Services
		Whitley Bay Area Housing Forum, 5pm-6pm
Wed	6 Feb	Environmental Services
		SIGN Meeting Independent Advocacy
		North Shields 10am – 12noon
Wed	6 Feb	Cultural Services
		Lakeside Centre, Killingworth. 4pm - 8pm
Wed	6 Feb	Environmental Services
		Lakeside Centre, Killingworth, 4pm - 8pm
Thurs	7 Feb	Environmental Services
		Wallsend Shopping Centre, 10am -2pm
Thurs	7 Feb	Environmental Services
		Sainsbury's Supermarket Monkseaton, 10am -2pm
Thurs	7 Feb	Cultural Services
		Wallsend Library, Wallsend, 2pm - 6pm
Thurs	7 Feb	Adult Social Care
		British Sign Language Interpreters
		North Tyneside Council Quadrant East, 6pm – 7pm
Sat	9 Feb	Cultural Services
		Oxford Centre ,2pm-3pm
Wed	13 Feb	Schools Forum
		Langdale, 12.30pm-2.30pm