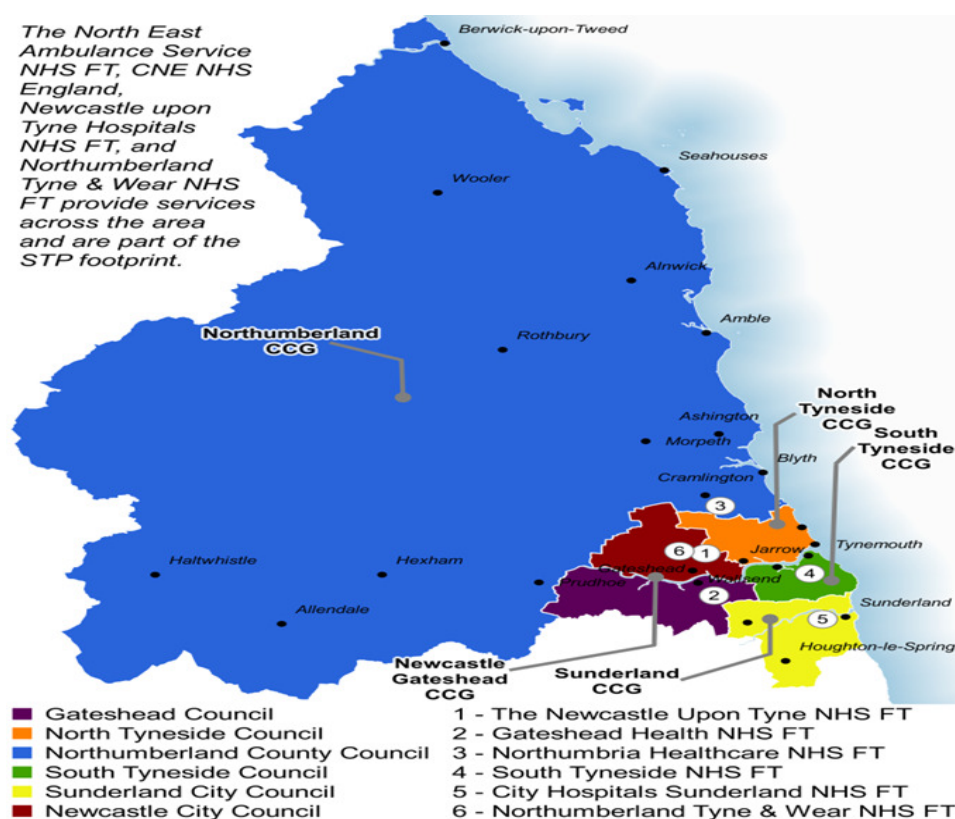


**Towards a Northumberland, Tyne and Wear Sustainability and Transformation Plan (STP) 2016/17 – 2020/21.**

**1. Introduction – what is the STP?**

The NHS Shared Planning Guidance (published December 2015) asked every health and care system to come together to create their own ambitious blueprint for accelerating implementation of the Five Year Forward View (FYFV). These blueprints will become Sustainability and Transformation Plans (STPs) which will be place based, multi-year plans built around the needs of local populations. At the end of March 2016, leads for each of the 44 STP footprints were announced. For the Northumberland, Tyne and Wear footprint, Mark Adams (Chief Officer Newcastle Gateshead CCG) has been identified as overarching lead.

The Northumberland, Tyne and Wear footprint is a new collaboration covering a total population of 1.4 million residents across three local health economies (LHEs). Organisations within the footprint are outlined on the map below:



It has been acknowledged that the boundaries of the STPs will not cover all planning eventualities. The STPs will be the umbrella plan holding underneath it a number of different specific delivery plans. As with current planning arrangements, there are layers of plans that will sit above and below the STP footprint. For example, the

Northumberland Tyne and Wear STP footprint will need to consider how we work together with our neighbouring STP footprints when planning specialised or ambulance services. For areas where devolution footprints cross STP boundaries further discussions are required to work through the implications. Through the development of robust Governance arrangements links will be established with NECA – Health and Social Care Commission to ensure an alignment of priorities and timescales.

### **1.1 Proposed approach to support achievement**

To achieve the development and delivery of the Northumberland, Tyne and Wear STP robust governance arrangements will be put in place ensuring an inclusive approach. These arrangements will include the establishment of a STP Board, STP Development and Delivery Group along with local LHE sub structures. Key local authority representatives will be active leaders at all levels of the governance arrangements. Health and Wellbeing Boards will be asked to ensure STP outcome ambitions support achievement of their strategic vision.

## **2. Aims of the STP**

The overarching aims of this approach have been clearly set out by NHS England. If we are successful in this approach we will:

- engage patients, staff and communities from the start, developing priorities which are meaningful and robust
- develop services that reflect the needs of patients and improve outcomes by 2020/21 and, in doing so, help close the three gaps across the health and care system (as identified within the FYFV):
  - health and wellbeing
  - care and quality
  - finance and efficiency
- mobilise local energy and enthusiasm around place based systems of health and care and develop partnerships, governance and capacity to deliver
- provide a better way of spreading and connecting successful local initiatives, providing a platform for investment from the Sustainability and Transformation Fund
- develop a coherent national picture that will help national bodies support local areas to achieve

## **3. Key challenges**

To assess the current scale of the challenge facing us and to help identify opportunities to close the three gaps (health and wellbeing, care and quality and finance and efficiency) each footprint is required to analyse their current position and project potential gaps including an assessment of key service priorities such as cancer and seven day services.

This assessment is currently being undertaken across the Northumberland, Tyne and Wear STP footprint area. However further work is required within each of the three LHEs to support the development of future delivery plans.

Alongside this assessment of the current gaps is the requirement to consider the priorities as seen by populations and patients which we will need to address to achieve sustainable transformation.

### **3.1 Our approach to closing the three gaps**

For Northumberland, Tyne and Wear we know:

- closing the health and wellbeing gap will require a radical upgrade in our approach to prevention. We will build upon the priorities identified within each Health and Wellbeing Strategies and will continue to test emerging hypotheses in order to understand the greatest areas of impact and to agree the actions required at a LHE and STP level.
- to address the care and quality gap we will continue to refine work underway to identify and understand commonalities and also how we might best implement best practice. We recognise that there is significant work to align health and social care, transform General Practice and adopt new models of care across the STP.
- modelling exercises have been undertaken to assess the finance and efficiency gap by 2020. Further detailed analysis is required to test assumptions locally and to identify priority areas of action.

In each of the three LHE areas key priority areas have been identified to support the delivery of the STP. For the North Tyneside & Northumberland LHE the key priority remains achievement of financial sustainability through the development of accountable care organisations.

In North Tyneside, the Memorandum of Understanding, which has now been signed by key partners will enable the developing Accountable Care Organisation to become the delivery vehicle for the local element of the STP.

## **4. Timescales and national requirements**

STPs will cover the period from October 2016 and March 2021 and will be subject to formal assessment in July 2016 following submission in June 2016. The STPs will become the single application and approval process for being accepted onto programmes with transformational funding for 2017/18 onwards.

Further guidance on the requirements to support the June submission is awaited from NHS England.

## **5. Recommendation**

The Health and Wellbeing Board is asked to:

- a) Note the national approach to development of Sustainability and Transformation Plans
- b) Endorse the approach proposed by the Northumberland, Tyne and Wear STP lead
- c) Provide feedback on how they would like to be involved in the development of the STP going forward

Appendix 2: Northumberland, Tyne and Wear planning footprint

<b><u>Sustainable and Transformation Plans – large planning footprint</u></b>				
<b>'Do once' – UEC network, Cancer Alliance, Networks, Specialised services, Devolution</b>				
<b><u>Local Health Economies – layer of major transformation</u></b>				
Northumberland / North Tyneside		Newcastle and Gateshead		South Tyneside / Sunderland
<b><u>Individual CCGs – layer of local integration</u></b>				
Northumberland	North Tyneside	Newcastle and Gateshead	South Tyneside	Sunderland
<b>Federations / Communities / Neighbourhoods</b>				

