# North Tyneside Council Report to Cabinet Date: 28 March 2012

Title: Council Strategic Plan and 2012/13 Budget – Implementation Plan

Portfolio(s): Elected Mag	yor	Cabinet Member(s	s): Mrs Linda Arkley
Report from Directorate:	Chief Executive's Finance and Reso		
Report Author:	Graham Haywood	I Tel: 0191	643 2000
Wards affected:	All		

## <u> PART 1</u>

## 1.1 Purpose:

The purpose of this report is to bring forward an Implementation Plan in relation to a number of items within the agreed Budget 2012/13 and Council Strategic Plan 2012/15 and to seek Cabinet's agreement to the Implementation Plan.

#### 1.2 Recommendation(s):

It is recommended that Cabinet agree the Implementation Plan attached at Appendix 1.

#### 1.3 Forward plan:

The report did not appear in the current Forward Plan for the period 1 March to 30 June 2012. It is required to be considered at this Cabinet Meeting to enable work to start on the implementation of the relevant items.

#### **1.4 Council plan and policy framework:**

The report relates to the Budget 2012/13 and the Council Strategic Plan for 2012/15.

## 1.5 Information:

1.5.1 The Implementation Plan attached at Appendix 1 lists (in summary) a number of proposals contained within the agreed Budget 2012/13 and Council Strategic Plan 2012/15. In relation to each proposal, the Plan identifies those matters which are the responsibility of Cabinet, those which are the responsibility of Council, and those where there is a joint responsibility. This division of responsibility reflects the law and the advice given by Mr James Goudie QC to the Council. In relation to those matters which are the responsibility of Cabinet, the Plan sets out the proposed steps (if any) which Cabinet may wish to take to progress those matters. The steps proposed fall broadly into the following categories:

- Matters that Cabinet may decide to implement immediately;
- Matters where further information, review or steps are required before a decision can be taken;
- Matters where relevant work has already or is being undertaken; and
- Matters where no positive action is proposed.
- 1.5.2 Reports outlining progress in implementation of the items in the Implementation Plan will be submitted to future meetings of Cabinet.
- 1.5.3 In addition the Chief Executive is to prepare an action plan outlining arrangements for the implementation of the Budget and Council Strategic Plan, for submission to the next meeting of Council on 28 June 2012, as requested by Council at its meeting on 15 March 2012.

#### **1.6 Decision options:**

Option 1: Cabinet agrees the Implementation Plan

Option 2: Cabinet does not agree the Implementation Plan

Option 1 is the recommended option.

#### **1.7** Reasons for recommended option:

Option 1 is recommended to enable relevant work (as appropriate) on these proposals to be taken forward in a timely fashion.

#### 1.8 Appendices:

Appendix 1: Implementation Plan

### 1.9 Contact officers:

Graham Haywood, Chief Executive tel 0191 643 2000 Julia Veall, Strategic Director tel 0191 643 2005 Fiona Rooney, Strategic Director of Finance and Resources tel 0191 643 5724 Wendy Innes, Senior Manager Legal Services tel 0191 643 5338

#### **1.10** Background information:

The following background papers and research reports have been used in the compilation of this report and are available at the offices of the author:

The Council's Budget 2012/13 and Council Strategic Plan 2012/15.

#### PART 2 – COMPLIANCE WITH PRINCIPLES OF DECISION MAKING

## 2.1 Finance and other resources

No action is proposed in relation to a number of items in the Implementation Plan. The net financial impact from these is to increase the net available resources by £16,119. Unless an alternative proposal is agreed, this amount will be added to the Strategic Reserve and its future use will be determined in accordance with the Reserves and Balances Policy.

It is assumed pending further consideration of the Implementation Plan, that further reports will be taken forward in relation to particular items. As these come forward the reports will detail the full financial implications arising.

## 2.2 Legal

Under the Council's executive arrangements, Cabinet has responsibility for all matters of Council business except where otherwise provided for in law, in particular by the Local Authorities (Functions and Responsibilities) (England) Regulations 2000. Under these Regulations, some Council functions are reserved to full Council, and others are shared between Cabinet and Council. The Implementation Plan identifies where responsibility lies in relation to each proposal. In this report Cabinet is requested to agree the steps (if any) to be taken in respect of those proposals which fall within its areas of responsibility.

Bearing in mind their respective roles under executive arrangements, the implementation of the Council Plan is the responsibility of both Cabinet and Council, and it is the responsibility of both Cabinet and Council to ensure that the Council's Budget remains balanced at all times.

#### 2.3 Consultation/community engagement

2.3.1 Internal consultation

Council approved the Budget 2012/13 and Council Plan 2012/15 on 1 March 2012. Internal consultation regarding the Implementation Plan has been undertaken with the Strategic Directors, Heads of Service and the Elected Mayor.

#### 2.3.2 External consultation/ engagement

Consultation on some elements of the Council Plan and Budget has taken place. More detailed engagement will take place as required on actions to support decision making. This will form part of the Implementation Plan.

#### 2.4 Human rights

The Council's human rights obligations will be complied with as the Implementation Plan is taken forward.

#### 2.5 Equalities and diversity

Full Impact assessments will be completed as required prior to any individual decisions on relevant items in the Implementation Plan.

#### 2.6 Risk management

Individual projects within the Council Plan are subject to full risk reviews. For larger projects, individual project risk registers are established as part of the Council's agreed approach to project management. Risks will be entered into the appropriate directorate, corporate/ strategic or project risk register(s) and will be subject to ongoing management to reduce the likelihood and impact of each risk.

## 2.7 Crime and disorder

There are no crime and disorder implications directly arising from this report.

## 2.8 Environment and sustainability

The Implementation Plan refers to a number of items in the Council Strategic Plan which are concerned with environmental and sustainability issues.

## PART 3 - SIGN OFF

•	Strategic Director(s)	X
•	Mayor/Cabinet Member(s)	X
•	Chief Finance Officer	X
•	Monitoring Officer	X
•	Strategic Director with responsibility for Community Engagement	X

Report author Graham Haywood

## **Appendix 1: Implementation Plan**

## 1. Introduction

Following the approval of the Council Plan and Budget 2012/13 on 1 March 2012, Cabinet need to consider the implementation arrangements. In setting the Council Plan and Budget, the Council creates a policy and financial framework but decisions with regard to implementation are matters for Cabinet.

The Cabinet can take no decision where they do not wish to create a new activity or terminate/change an existing arrangement. Simply, Cabinet is under no obligation or instruction to positively implement proposals in the Plan or Budget, provided they do not take decisions that are contrary to the Plan or would lead to a potential deficit budget. Taking no action is not a decision in this sense but merely allows the status quo to continue.

Where the Cabinet wish to make a decision they must have regard to the Plan and Budget as described above plus they must have regard to their other statutory duties in reaching a decision.

## 2. Draft Implementation Plan

Attached is a Draft Implementation Plan prepared in consultation with the Elected Mayor for Cabinet's consideration, discussion and amendment if necessary. Once approved as the Draft Implementation Plan then it will be considered by Overview and Scrutiny Committee on 2 April 2012 and then reconsidered by Cabinet on 16 April alongside any comments received from Overview and Scrutiny Committee.

The Draft Implementation Plan indicates the position that Cabinet are adopting for each of the proposals emerging from Council on 1 March 2012. In some cases No Action is to be taken, in other cases further reports are to be prepared and considered by Cabinet within the timescales indicated in the Draft Implementation Plan. Decisions will be taken at Cabinet meetings over the next few months when appropriate reports have been prepared and considered. After each Cabinet the Implementation Plan will be referred to Overview and Scrutiny Committee for comments and then final consideration by Cabinet.

In terms of reporting on progress with regard to the Implementation Plan, it is proposed that as it is clearly Cabinet's Implementation Plan it will be reported to each Cabinet meeting until all the proposals have been considered and, where appropriate, implemented. It will also be reported to Overview and Scrutiny Committee alongside the existing Performance Reports on the Change, Efficiency and Improvement Programme (in year and future years) and the budget (usually to Finance Sub-Committee on behalf of Overview and Scrutiny Committee). There is also a specific requirement to report the Implementation Plan to each Council meeting from the next Ordinary Council Meeting in June 2012.

## 3. First Consideration

The Draft Implementation Plan seeks to assist the Special Cabinet meeting to consider what, if any, decisions need to be taken now and indeed where No Action is to be taken. The decisions and indications of No Action indentified in the draft will continue to deliver a balanced, non deficit budget as explained in the financial implications section of the covering report.

Further consideration of the remaining items in the Draft Implementation Plan will follow at future Cabinet meetings based on the premise that at all times the budget will balance within

2012/13. Decisions, as opposed to No Action, will be judged against the legal advice in relation to the considerations that Cabinet must have in mind, including any decision that may be argued to be contrary to the Council Plan.

## 4. Resolution of Uncertainty

Where there is uncertainty about any proposal (either lack of clarity in the Council Plan wording or descriptions used in the budget resolution of 1 March 2012), then the Chief Executive will seek to convene a discussion between the Elected Mayor and Group Leaders to endeavour to resolve the uncertainty by agreement.

## Implementation plan

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	General	1	1		
1.	Budget and Council Plan Study Group to be abolished.		Council and O & S Committee who oversee the Budget and Council Plan process.	O & S Committee to consider early in the new municipal year.	Assume decision by June 2012.
2.	Finance Sub Committee to undertake an impact assessment on the impact of on-going 0% council tax rises on the Council's base budget		Council.	Finance Sub-Committee to consider and agree timeline and scope.	Completion by September 2012.
3.	Create a politically balanced working group to oversee a review of the Council's management structure. Review to be undertaken by the Strategic Directors.		Cabinet is responsible for any senior management structure reviews. Appointments and Disciplinary Committee would deal with any senior appointments that are required.	No action	-
4.	The appointment of consultants will be approved by Full Council, including the renewal of consultant call off contracts. (Council Plan)		Cabinet is responsible for deciding contracts for services.	No action	-
5.	Create a politically balanced Board to oversee		Cabinet is responsible for the	No action	-

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	the work on the Business and Technical packages.		management and delivery of the packages. O & S Committee will scrutinise.		
6.	Full Council to agree the recommendations re. the Business and Technical packages at appropriate times.		Cabinet is responsible for implementation of decisions. O & S will scrutinise.	No action	-
7	The Council's Financial Regulations will apply to any financial management of this budget, except for the following: Any virements above £50,000, revenue or capital, to be approved by Full Council with effect from 1 April 2012, pending a full review of the Financial Regulations to be reported to Council by October 2012.		Proposals could come forward through the Constitutional review to Council.	No action pending Constitutional change to be considered by Constitutional Task Group and Council.	Report to full Council by October 2012.
8.	Delay the Business Package	3,215 1,310 41,839 <u>104,216</u> 150,580	Cabinet is responsible for implementation of decisions. O & S will scrutinise.	No action	Business Package will continue to current programme for completion October 2012.
9.	Increase CEI contingency provision	684,000	Council to agree level of contingency but	Agreed	

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
			Cabinet will manage the use of the contingency in year		
10.	Reduce CEI reserve due to cessation of Community Based Trust and the delay in the implementation of the Business Package	-150,000	Cabinet is responsible for the level of the reserve and use thereof under the Reserves and Balance Policy.	Agreed. Cabinet on going review of use of reserves in relation to the Business and Technical Packages.	Use of the balance in the Reserve will be decided in accordance with Reserves and Balances Policy.
11.	Defer Capital projects funded from borrowing and not yet committed for 12 months	-115,000	Council has to agree borrowing above approved limits.	Cabinet to consider implications of delay.	Report to Cabinet no later than May 2012 Cabinet.
12.	Reserve capital schemes will be presented to Full Council for approval before moving from the reserve list. (Council Plan)		Cabinet manages the Capital Programme in line with resources available.	No action	
13.	Savings on third party payments through better control of waivers	-10,000	Cabinet responsibility.	Agreed	
14.	Voluntary reduction by 10% of those salaries over £50,000 per annum, with a floor of £50,000	-20,000	Council decision. Cabinet decision to agree operational approach.	Cabinet to authorise Chief Executive to write to the individuals concerned.	Report back to May 2012 Cabinet.
15.	Introduction of a 36 hour working week	-730,000	Council decision. Cabinet decision to agree operational approach.	Discussions with the Trade Unions on-going.	Report back to Cabinet in May and Council in June 2012.
16.	Reduce officer mobile phones by 20%	-14,400	Cabinet to implement.	Agreed and each Directorate to reduce expenditure subject to	Report back to Cabinet in June 2012.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
				appropriate risk assessment and emergency planning duties.	
17.	Defer expenditure for 12 months on ICT Strategy (Capital Plan)	-600,000 capital reduction	Cabinet within their responsibility to manage the Capital Plan.	Cabinet to review in the light of proposal emerging from the Business Package.	Cabinet to review post award of Business Package contract - August 2012.
18.	Reduce the current levels of sickness by a minimum of 10%. (Council Plan)		Cabinet have responsibility for staff management issues.	Cabinet review and monitor, as currently.	On-going.
19.	Introduce a local procurement policy to reduce the Council's carbon footprint and create /support local employment opportunities. (Council Plan)		Council/Cabinet can seek development of plans/strategies. Cabinet has responsibility for implementation of these.	Council can consider further. Cabinet to review current position and legal flexibility.	Report to Cabinet on legal position May 2012.
20.	Use renewable energy in our public buildings to minimise our energy costs. Support the private sector, by allowing them to take advantage of the low costs while using local companies to manufacture the components (Council Plan)		Council/Cabinet can seek development of plans/strategies. Cabinet has responsibility for implementation of these.	Cabinet already progressing Implementation Plan as part of Carbon Reduction Strategy.	Report updating progress to Cabinet in June 2012.
21.	Research and develop options for renewable energy in Council and	25,000	Council/Cabinet can seek development of plans/strategies.	Cabinet to review in light of proposals that may emerge from Technical	Cabinet to consider in August 2012 after

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	across Borough		Cabinet has responsibility for implementation of these.	Package.	award of Technical Package contract.
22.	Seek out best value contracts via negotiation, and offering longer periods for discounted rates which should reduce overheads in annual renewals. (Council Plan)		Cabinet has responsibility for contract negotiation, awards and renewals.	Already consider these options as part of procurement.	Report to Cabinet in May 2012.
23.	Look for opportunities to expand our service delivery into the public and private sectors. (Council Plan)		Cabinet responsibility	Cabinet to consider trading opportunities.	
24.	The Cabinet will continue to have representatives from our key partners including the trade unions at Cabinet meetings of the Council. (Council Plan)		Cabinet responsibility.	No action as NTSP Key Partners already attend Cabinet.	-
25.	Introduce new ways to encourage the Council's own staff to bring forward new ideas for modern ways to pay for and deliver services (Council plan)		Cabinet responsibility.	Already developing new approaches with Staff Panel, Staff Question Line etc.	-
	Chief Executives Office				
26.	Terminate contract for Interim Chief Executive	-178,000	Cabinet has responsibility for	No action	-

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	from 1 April 2012		developing senior management arrangements and contracts for services.		
27.	Review of the Strategic Projects Team	-50,000	Cabinet has responsibility for development of staff structures.	No action	-
28.	Voluntary reduction in the Mayoral Allowance (Council Plan £50,000)	-10,000	Elected Mayor. Reduction is voluntary.	No action	-
	Strategic Services				
29.	Review the way we involve residents and businesses to involve greater numbers of our population (Council Plan)		Matter for Cabinet as to whether to review how engagement is undertaken.	On-going	
30.	Create Ward Forums with devolved Area Forum budgets (revenue and capital)	£150,000 removed from Area Forums Budget £120,000 included in new Ward Community Budgets	Development of proposals is a matter for Cabinet. However proposals could come forward through the Constitutional review to Council.	No action (pending Constitutional Review and decision by Council).	Assume May or June Council will consider Constitutional changes.
31.	Create a ward community budget (Capital Plan)	80,000 capital	Development of proposals is a matter for Cabinet. However proposals could come forward through the Constitutional review	No action (pending Constitutional Review and decision by Council).	Assume May or June 2012 Council will consider Constitutional changes.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
			to Council.		
32.	Delete Widening Horizons (Capital Plan)	-80,000 capital	Development of proposals is a matter for Cabinet. However proposals could come forward through the Constitutional review to Council.	No action (pending Constitutional Review and decision by Council).	Assume May or June 2012 Council will consider Constitutional changes.
33.	Cessation of all advertising in the News Guardian. Advertising to be restricted to publications that cover the whole borough. (Council plan)	-32,000	Cabinet responsibility.	No action	-
34.	Merge all council publications into one which will be self funding through advertising (Council Plan)		Cabinet responsibility.	On-going review	
35.	Additional advertising income	-65,000	Cabinet responsibility.	Review In progress.	Report to Cabinet in July 2012
36.	Use assets to generate income from marketing and advertising (Council Plan)		Cabinet responsibility.	Reviewing	Report to Cabinet in July 2012
37.	Delete subscription to Local Government Association (give notice from 1 April 2012)		Cabinet to decide and give appropriate notice (before 1 April 2012).	No action	
38.	Delete Local Government Association Conference attendance	-4,000	Cabinet decision.	Agreed	
39.	Review NTSP to determine effectiveness, value for		Cabinet decision.	Recently undertaken. No action.	

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	money, representation and areas of work (Council Plan)				
	Community Services				
40.	Create Adult Social Care Repair Fund	257,539	Cabinet decision	No action	
41.	Remove the establishment of a Community Based Trust	250,000	Cabinet decision to be taken forward in timely way.	Cabinet to consider alternative options	Report to Cabinet in April 2012.
42.	Remove the proposed above inflation increase in fees and charges for Sports and Leisure	80,000	Cabinet decision.	Cabinet will require a report to consider alternative proposals.	Report to Cabinet in April 2012.
43.	Remove the proposed above inflation increase in Arts Services fees and charges removed	5,000	Cabinet decision.	Cabinet will require a report to consider alternative proposals.	Report to Cabinet in April 2012.
44.	Remove proposed increase in fees and charges for visitors and schools included in the alternative management options for the Rising Sun Country Park and review staffing	3,000	Cabinet decision.	Cabinet will require a report to consider alternative proposals.	Report to Cabinet in April 2012.
45.	Remove the proposed above inflation increase in allotments income	16,000	Cabinet decision.	Cabinet will require a report to consider alternative proposals.	Report to Cabinet in April 2012.
46.	Remove the proposed subsidy reduction for Sports Pitches and Bowling Greens	14,000	Cabinet decision.	Cabinet will require a report to consider alternative proposals.	Report to Cabinet in April 2012.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
47.	Keep the Kids Club at Battle Hill	6,000	Cabinet decision.	Review the implications for Kids Clubs generally.	Report to Cabinet in May 2012.
48.	Delete the provision of a pool car	-5,000	Cabinet decision.	Awaiting report.	Report to Cabinet in May 2012.
49.	Delete Mouth of the Tyne contribution	-92,000	Cabinet decision.	No action	-
50.	Reduce the Events Team	-30,000	Cabinet decision	No action	-
51.	Delete Killingworth Lake Area Improvements	-50,000	Cabinet decision.	Consult with residents and report back to Cabinet.	Report back to Cabinet in July 2012.
52.	Defer expenditure for 12 months on North Shields Customer First (Capital Plan)	-3,100,000 capital	Council approval required for borrowing levels and individual projects requiring more than £1m of borrowing. Cabinet may consider alternative funding sources.	Awaiting report detailing the financial and service impact of delay.	Report to Cabinet in April 2012.
53.	Ringfence any capital receipt from the sale of the existing Wallsend Boys Club Site and give a capital grant to the Wallsend Boys Club of that amount to help them towards a new facility (Council Plan)	Not known at this stage	Cabinet has responsibility for declaring land surplus and accepting any sale proposals.	Awaiting report on value for money and other implications. Consult with Community and Voluntary Sector.	Report to Cabinet in May 2012.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
54.	Work with Northumbria Health Care NHS Foundation Trust and the emerging GP Commissioning Consortia to enhance health and well-being across the Borough by providing additional financial resources for additional jointly funded activities. (Council plan)		Cabinet decision (working with partners).	On-going	-
	CYPL				
55.	Freeze School Meal prices	178,000	Cabinet decision.	Awaiting report on	Report to Cabinet
				implications.	in May 2012.
56.	Freeze Meals on Wheels prices	17,000	Cabinet decision.	Awaiting report on implications.	Report to Cabinet in May 2012.
57.	Reduce Committee Teas	-17,000	Cabinet decision.	Agreed	Report to Cabinet in April on proposed reduced service.
58.	Remove apprenticeships (including Armed Forces return to employment)	-83,719	Cabinet decision.	Awaiting report on impact/consultation.	Report to Cabinet in May 2012.
59.	Defer expenditure for 12 months on Youth Facilities (Capital Plan)	-1,000,000 capital	Council approval required for borrowing levels and individual projects requiring more than £1m of borrowing. Cabinet may consider	Cabinet to receive a report on alternative funding.	Report to Cabinet in May 2012.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
			alternative funding sources.		
60.	Review youth provision and create a new youth provision strategy for submission to full council (Council Plan)		Cabinet has responsibility for any review. Council/Cabinet can seek development of plans/ strategies. Cabinet responsible for implementation of these.	No action as this has recently been completed with O & S engagement.	-
61.	The Multiversity partnerships with universities in Britain and Europe, will offer training and education from apprenticeship to post doctorate levels. Companies will benefit from the research provision at the multiversity (as a centre of excellence for research and development in renewable offshore energy provision and engineering) and associated universities (Council Plan)		Cabinet responsibility.	On-going partnership so no further action required beyond that which is already in play.	-
62.	Multiversity -The Council will provide appropriate infrastructure and support investment in buildings and seek endowments and		Cabinet decision.	Cabinet to receive a report to check progress of Learning Village Phase 2 and potential other sources of funding.	Report for June 2012 Cabinet.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	collaborations between universities and companies in an innovative partnership(Council plan)				
63.	The Multiversity will offer opportunities for local companies to up skill their own staff and offer work experience. (Council Plan)		Cabinet decision.	Cabinet to receive a report to check progress of Learning Village Phase 2 and potential other sources of funding.	Report for June 2012 Cabinet.
64.	Schools and colleges will collaborate with the Multiversity and local employers to develop their curriculum appropriately (Council plan)		Cabinet decision.	Cabinet to receive a report to check progress of Learning Village Phase 2 and potential other sources of funding.	Report for June 2012 Cabinet.
65.	Present a travel plan for 16 to 18 year olds to September Council. (Following discussions with TWITA to minimise the cost of travel for 16 to 18 year olds attending further education and training.)(Council Plan)		Council/Cabinet can seek development of plans/ strategies. Cabinet responsible for implementation of these.	Cabinet to seek a report on current position.	Report for June 2012 Cabinet.
66.	Make representations to the Government to bring forward aid to help with the condition of our school buildings. (Council Plan)		Council and/or Cabinet.	Cabinet will consider on- going representations to Government using Mayoral Task Group work as the basis for the representations.	-
67.	Encourage non member schools to join the learning		Cabinet.	Matter for the schools. No action.	-

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
68.	trust (Council Plan) Encourage our schools to invest in renewable energy to reduce their day to day energy costs (Council plan)		Cabinet decision.	No action as already undertaken in Carbon Reduction Strategy work.	-
	Development				
69.	Offer the Council's 52 empty business premises to new start up and existing businesses rent free.	Not known at this stage	Cabinet decision.	Awaiting report on implications and consult Business partners.	Report for June 2012 Cabinet.
70.	Defer expenditure for 12 months on Coastal Developments (Capital Plan)	-1,000,000 Capital	Council approval required for borrowing levels and individual projects requiring more than £1m of borrowing. Cabinet may consider alternative funding sources.	Cabinet to consider alternative funding sources and implications of delay.	Report for June 2012 Cabinet.
71.	The Council will work collectively to improve the viability of all of our Town and Local Shopping centres (Council Plan)		Cabinet decision.	On-going proposals which are being delayed by the capital "freeze".	Report for June 2012 Cabinet.
72.	Provide additional council housing (Council Plan)	Not known at this stage	Cabinet decision.	Already provided for in HRA and Housing Strategy agreed by Cabinet and Council.	-
73.	Promote use of brown field sites for affordable and		Cabinet responsible for proposals (Core	Already provided within Draft Core Strategy that	Submit to Council in June 2012.

	Summary of proposals	2012/2013 Budget Implication £	Decision making	Current Position	Timescale for Implementation
	rented homes (Council Plan)		Strategy); final proposals to be agreed by Council for submission to Secretary of State.	awaits consideration by full Council.	
74.	Support private sector to make home improvements to support vulnerable people (Council Plan)		Cabinet decision.	Awaiting report once clarification of the wording/objective.	Report to Cabinet in April 2012 with clarification.
75.	Introduce a service to manage privately rented accommodation (Council Plan)		Cabinet decision	No action.	-
76.	Mould Core Strategy to encourage more building on brown field sites to protect green spaces (Council plan)		Cabinet responsible for proposals (Core Strategy); final proposals to be agreed by Council for submission to Secretary of State.	Already provided within Draft Core Strategy that awaits consideration by full Council.	Submit to Council in June 2012.
77.	River Tyne – seek innovative and diverse opportunities to create local jobs (Council plan)		Cabinet decision.	Already acting on Growth Strategy to create local jobs. No further action required.	-
78.	Investigate having a City Region Taxi and Private Hire Regulation Body (Council plan)		Any such joint arrangement on licensing –Council decision.	Awaiting report on legal powers to set up joint arrangements.	Report to Cabinet in May 2012.